

Press Information

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Akebono to Integrate Production Facilities in Western Japan

The two Akebono group affiliates in western Japan, Sanyo Brake Industry Co., Ltd. and Sanyo Hydraulic Industry Co., Ltd., have entered into a merger agreement with a view to integrate their operations from April 1, 2005.

While the merger will be on equal terms, the process will leave Sanyo Brake as the surviving company, which will then take over both companies' operations and absorb the employees of Sanyo Hydraulic under the new name of Akebono Brake Sanyo Manufacturing Co., Ltd. Yoshiharu Aizawa, currently president of Sanyo Hydraulic, will be president and representative director, while Tetsuji Hiruta, currently president of Sanyo Brake, will continue to participate in management as chairman of the new company to ensure a smooth integration.

The merger is part of the realignment of domestic business initiated under the "Akebono 2nd Creation 21" program of short-term measures from 1999 to 2001, and continued under the Akebono group's "Forward 30" three-year medium-term management plan which started in 2002 and ends this fiscal year. Targeting attainment of the Akebono group's "Global 30": medium- to long-term goal of securing a 30% worldwide market share of OEM automotive disc brake pads, the two companies' currently dispersed operations will be brought together for mutual development to enhance efficiency and increase productivity through the consolidation of corporate foundations and reinforcement of competitiveness.

While both companies are obviously key production facilities in western Japan for the Akebono group, the increased competitiveness that the merger will bring will be vital to the group's fulfillment of its Global 30 goal given the additional significance of the new company's future role as a manufacturing base for disc and drum brake components for overseas supply, especially to Akebono Corporation (Guangzhou) in China, which is scheduled to begin production from July 2005.

Outline of the New Company (Provisional)

Name Akebono Brake Sanyo Manufacturing Co., Ltd.

Location Soja-shi, Okayama Prefecture, Japan

Representative director Yoshiharu Aizawa
Capital 94 million JPY
Number of employees Approx. 680

Outline of business Production of disc and drum brakes, and wheel cylinders for

drum brakes

Reference:

Outline of the two merging companies (data as of March 2004)

Sanyo Brake Industry Co., Ltd.

Location Soja-shi, Okayama Prefecture, Japan (head office)

Established 1965

Capital 94 million JPY Annual sales 14.5 billion JPY

Number of employees 450

Outline of business Production of disc and drum brakes

Sanyo Hydraulic Industry Co., Ltd.

Location Soja-shi, Okayama Prefecture, Japan (head office)

Established 1973

Capital 30 million JPY Annual sales 5.6 billion JPY

Number of employees 233

Outline of business Production of wheel cylinders for drum brakes