

Eleven-Year Financial Summary

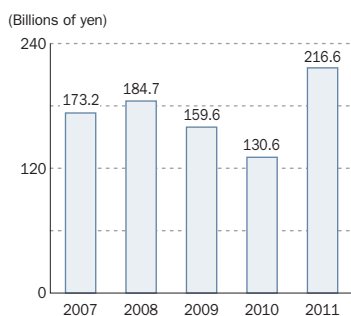
Akebono Brake Industry Co., Ltd. and Consolidated Subsidiaries Years ended March 31

	Billions of yen			
	2001	2002	2003	2004
Net sales	¥ 126.4	¥126.7	¥ 126.6	¥141.4
Gross profit	21.6	21.9	25.0	28.4
Ratio of gross profit to sales (%)	17.0	17.3	19.7	20.1
Selling, general and administrative expenses	15.7	16.4	16.5	18.4
Ratio of selling, general and administrative expenses to sales (%)	12.4	12.9	13.0	13.1
Operating income (loss)	5.9	5.6	8.5	9.9
Ratio of operating income (loss) to sales (%)	4.6	4.4	6.7	7.0
Net income (loss)	(1.4)	0.1	(6.3)	4.6
Ratio of net income (loss) to sales (%)	(1.1)	0.1	(5.0)	3.2
Return on assets (ROA) (%)	(1.1)	0.1	(4.4)	3.4
Return on equity (ROE) (%)	(9.1)	0.6	(35.5)	25.8
Capital investment	7.8	15.4	7.6	6.3
Depreciation and amortization	7.7	7.4	6.9	6.3
Cash flow from operating activities	9.2	12.3	8.0	17.8
Cash flow from investing activities	(4.6)	(11.0)	(4.0)	(4.3)
Cash flow from financing activities	(7.1)	(0.7)	(2.8)	(13.3)

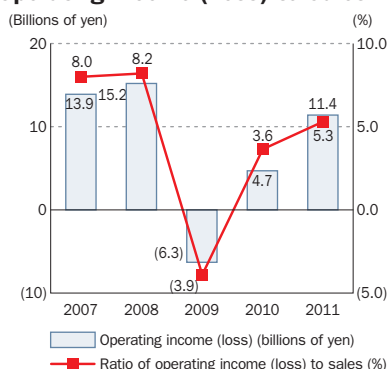
	Thousands			
	2001	2002	2003	2004
Number of outstanding shares at the end of period (including treasury stock)	94,010	94,019	94,019	95,508
	Yen			
Net income (loss) per share—basic	¥(14.54)	¥ 1.05	¥(67.25)	¥48.50
Cash dividends per share	2.00	1.00	1.00	4.00

	Billions of yen			
	2001	2002	2003	2004
Total assets	¥ 129.5	¥141.2	¥ 143.2	¥126.6
Balance of interest-bearing liabilities	69.5	71.9	63.8	51.4
Debt on equity ratio	4.8	3.4	4.4	2.4
Net equity (Equity minus minority interests minus stock subscription rights)	14.5	21.1	14.5	21.0
Net equity ratio (%)	11.2	14.9	10.1	16.6

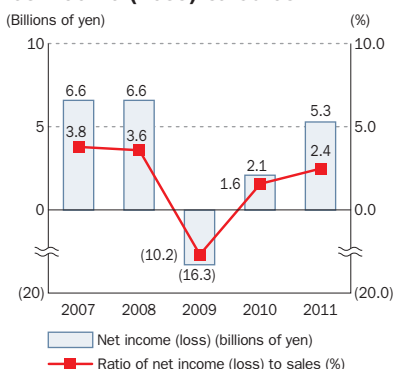
Net Sales



Operating Income (Loss)/Ratio of Operating Income (Loss) to Sales

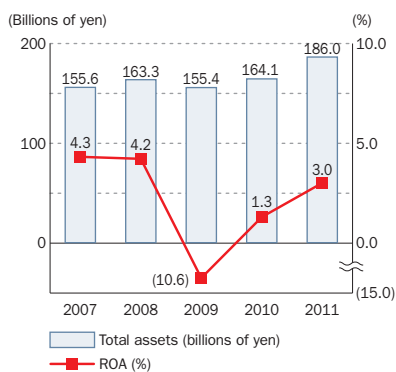


Net Income (Loss)/Ratio of Net Income (Loss) to Sales

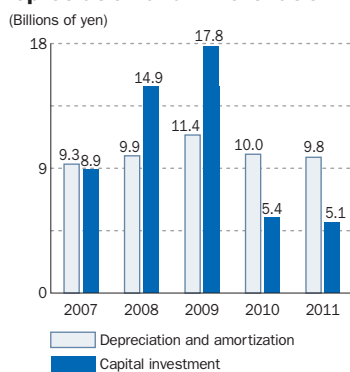


						Billions of yen
2005	2006	2007	2008	2009	2010	2011
¥132.8	¥142.3	¥173.2	¥184.7	¥ 159.6	¥ 130.6	¥ 216.6
26.0	30.9	35.1	36.6	14.6	19.8	30.4
19.6	21.7	20.3	19.8	9.2	15.2	14.0
16.2	19.1	21.3	21.4	20.9	15.1	19.0
12.2	13.5	12.3	11.6	13.1	11.6	8.8
9.8	11.7	13.9	15.2	(6.3)	4.7	11.4
7.4	8.2	8.0	8.2	(3.9)	3.6	5.3
5.2	5.9	6.6	6.6	(16.3)	2.1	5.3
3.9	4.1	3.8	3.6	(10.2)	1.6	2.4
4.2	4.3	4.3	4.2	(10.6)	1.3	3.0
21.7	17.2	15.0	13.7	(42.2)	5.8	11.6
5.8	8.2	8.9	14.9	17.8	5.4	5.1
7.4	7.6	9.3	9.9	11.4	10.0	9.8
14.0	12.2	10.8	15.1	4.2	3.2	7.4
(3.7)	(11.9)	(9.1)	(16.0)	(13.6)	(13.4)	(8.6)
(9.4)	(3.2)	(3.3)	0.1	38.6	(0.0)	18.2
						Thousands
97,508	110,816	110,992	110,992	110,992	135,992	135,992
						Yen
¥54.29	¥56.60	¥61.86	¥61.85	¥(151.65)	¥ 17.80	¥ 39.75
6.00	6.00	6.00	10.00	5.00	5.00	10.00
						Billions of yen
¥122.2	¥150.1	¥155.6	¥163.3	¥ 155.4	¥ 164.1	¥ 186.0
43.0	45.4	43.8	43.1	79.3	67.1	83.9
1.6	1.1	0.9	0.9	2.9	1.5	1.8
27.2	41.0	47.3	49.8	27.4	43.8	47.1
22.3	27.3	30.4	30.5	17.6	26.7	25.4

Total Assets/ROA



Capital Investment/Depreciation and Amortization



Balance of Interest-Bearing Liabilities/Debt on Equity Ratio

