Since 1929 -The Dawn of the Japanese Automobile Industry

The Akebono Group was founded as Japan's first brake lining (friction material) manufacturer in January 1929, just at the dawn of the country's motorization.

Since then, we have striven to fulfill our mission of providing customers with reliability and safety. A look back at our more than 87 years of history shows that three major phases of transition have marked our transformation from automotive brake lining producer to comprehensive brake manufacturer.

> 1960 First phase of

Launched as a comprehensive brake manufacturer First full-scale overseas expansion

1986 Second phase of

akebono's Corporate Mission

Through "Friction and Vibration, their Control and Analysis,"we are determined to protect, grow and support every individual life

Brand Slogan

Absolute safety; Unparalleled control

Brand Statement

Since 1929, akebono has brought assurance and peace of mind to our customers and end-users everywhere as a global industry leader in brake design and production.

We take pride in our history of achieving safety without compromise, and continue to pursue new standards of perfection with innovation. Looking to the future, we are inspired by the prospect of delighting and satisfying our customers, and never cease in the challenge to succeed in this goal.

Absolute safety; Unparalleled control. Putting a smile on people's faces all over the world.

> 2010 Third phase of

Acceleration of globalization



linings are used on express trains



Founded as Japan's first brake lining manufacturer at the dawn of

Net sales trend



AD Type disc brakes win the 1982 Japan Society of Mechanical Engineers Medal

Signs brake-related technical brake manufacturer Bendix Corporation in the United States



1986

Establishes Ambrake Corporation as a joint Motors in the United States



the Akebono Crystal Wing (ACW) is completed in Hanyu City, Saitama



Participates in the F1 with providing brake components for the Vodafone McLaren Mercedes



Establishes Akebono Brake Slovakia s.r.o. in Slovakia

150

••••••

(Billions of yen)

250

200



Acquires equity interest in PT. Tri Dharma Wisesa in Indonesia (currently PT. Akebono Brake Astra Indonesia) First step to establish a business foundation in Asia



Establishes Akebono Arras S.A. production facility in France (currently Akebono Europe S.A.S. [Arras])



Chinese local subsidiaries Akebono Corporation (Guangzhou) and Akebono Corporation (Suzhou) are established



Signs a contract with Robert Bosch GmbH to acquire its North American brake business Accelerates globalization from 2010



2016

Receives the Fiscal 2015 Japan Society of **Mechanical Engineers** Medal for New Technology in the "development and mass production of high-performance brakes for road cars"

1 AKEBONO REPORT 2016