

**Directors** (As of June 16, 2017)

Representative Director &  
Member of the Board  
**Hisataka Nobumoto**



Representative Director &  
Member of the Board  
**Yoshimasa Ogino**



Representative Director &  
Member of the Board  
**Kazuo Matsumoto**



Member of the Board  
**Kunio Ito**<sup>\*1</sup>



Member of the Board  
**Takuo Tsurushima**<sup>\*1</sup>



Member of the Board  
**Ken Okazaki**<sup>\*1</sup>

<sup>\*1</sup> Outside directors in accordance with Article 2-15 of the Corporation Law

**Audit & Supervisory Board** (As of June 16, 2017)

Audit & Supervisory Board Member (Standing)	<b>Takunobu Okada</b>
Audit & Supervisory Board Member (Standing)	<b>Hiroshi Ikegami</b>
Audit & Supervisory Board Member	<b>Kesao Endo</b> <sup>*2</sup>
Audit & Supervisory Board Member	<b>Keizo Tannawa</b> <sup>*2</sup>
Audit & Supervisory Board Member	<b>Tomohiro Katayama</b> <sup>*2</sup>

<sup>\*2</sup> Outside members in accordance with Article 2-16 of the Corporation Law

**Executive Officers** (As of August 1, 2017)

Chairman, President & CEO	<b>Hisataka Nobumoto</b>
Executive Vice President	<b>Yoshimasa Ogino</b>
Executive Vice President	<b>Kazuo Matsumoto</b>
Senior Managing Executive Officer	<b>Kanji Miyajima</b>
Senior Managing Executive Officer	<b>Takeshi Saito</b>
Senior Managing Executive Officer	<b>Jean de Montlaur</b>
Senior Managing Executive Officer	<b>Yuji Ando</b>
Senior Managing Executive Officer	<b>Katsuji Hidaka</b>
Executive Technical Advisor / Assistant to the President & CEO (Senior Managing Executive Officer Status)	<b>Takashi Kudo</b>
Managing Executive Officer	<b>Yoichi Shinagawa</b>
Managing Executive Officer	<b>Seiji Nishimura</b>
Managing Executive Officer	<b>Toshiyuki Negishi</b>
Managing Executive Officer	<b>Wilm Uhlenbecker</b>
Chief Technical Officer (Managing Executive Officer Status)	<b>Hiroshi Idei</b>
Executive Officer	<b>Masaaki Ando</b>
Executive Officer	<b>Kiyoshi Tanaka</b>
Executive Officer	<b>Takao Watanabe</b>
Executive Officer	<b>Keiichi Oka</b>
Executive Officer	<b>Takeshi Kashimura</b>

**Advisors** (As of August 1, 2017)

Executive Advisor	<b>J. W. Chai</b>
Honorary Senior Advisor	<b>Hidemitsu Kuwano</b>
Executive Technical Advisor / Assistant to the President & CEO	<b>Shunji Yokoo</b>
Assistant to the President & CEO	<b>Sachiyuki Ishige</b>
Technical Advisor	<b>Toshifumi Maehara</b>
Advisor	<b>Masahiro Miyamoto</b>
Advisor	<b>Seiji Onoda</b>

## Company Outline

<b>Company Name</b>	Akebono Brake Industry Co., Ltd.
<b>Founded</b>	January 27, 1929
<b>Global Head Office</b>	19-5 Nihonbashi Koami-cho, Chuo-ku, Tokyo 103-8534, Japan
<b>Ai-City (Headquarters)</b>	5-4-71 Higashi, Hanyu City, Saitama 348-8508, Japan
<b>President and CEO</b>	Hisataka Nobumoto
<b>Capital</b>	¥19.9 billion (as of March 31, 2017)
<b>Net Sales</b>	¥266.1 billion (fiscal 2016)
<b>Number of Associates</b>	9,457 (as of March 31, 2017)



Global Head Office:  
Akebono Nihonbashi Building (Chuo-ku, Tokyo)



Ai-City (Headquarters): Akebono Crystal Wing (ACW)  
(Hanyu City, Saitama Prefecture, Japan)



Ai-Museum (Brake museum)  
Opening hours: Every Wed. 14:00-16:00

## Investor Information

<b>Stock Listing</b>	Tokyo Stock Exchange, First Section (Code: 7238)
<b>Common Stock</b>	Authorized: 440,000,000 Shares Issued: 135,992,343 Shares

Principal Shareholders	Shareholders	No. of shares held (1,000 shares)	% of issued common stock
	Toyota Motor Corporation	15,495	11.4
	Robert Bosch L.L.C.	12,597	9.3
	Isuzu Motors Limited	12,111	8.9
	Japan Trustee Services Bank, Ltd. (trust account)	5,151	3.8
	Deutsche Bank AG Frankfurt-Domestic Custody Services	3,900	2.9
	Aisin Seiki Co., Ltd.	3,133	2.3
	Akebono Brake SEIWAKON Employee's Shareholding Association	2,381	1.8
	Marubeni-Itochu Steel Inc.	2,000	1.5
	KYB Corporation	2,000	1.5
	SECOM CO., LTD.	2,000	1.5

Note: The Company's holding of treasury stock is not included in the above list of principal shareholders.

<b>Transfer Agent &amp; Registrar</b>	Mitsubishi UFJ Trust and Banking Corporation, Corporate Agency Department
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<b>Annual Shareholders' General Meeting</b>	The annual shareholders' general meeting is normally held in June each year.
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<b>Independent Auditor</b>	Deloitte Touche Tohmatsu LLC
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Shareholders	Category	No. of shareholders	No. of shares held (100 shares)
	Japanese Individuals & Others	13,373	322,912
	Japanese Government & Municipal Corporations	0	0
	Financial Institutions (Excluding Securities Firms)	29	201,397
	Securities Firms	30	17,912
	Other Japanese Corporations	137	478,652
	Non-Japanese Shareholders & Others	149	338,021
	<b>TOTAL</b>	<b>13,718</b>	<b>1,358,894</b>
	No. of Shares in less than units of 100	—	102,943 shares

Note: The number of treasury shares as of March 31, 2017 was 2,785,786. Of these, 2,785.7 thousand shares are included under "Japanese individuals & others," and 86 shares are included under "No. of shares in less than units of 100."

The number of shares in the name of the Japan Securities Depository Center as of March 31, 2017 is 3,500. Of these, 3.5 thousand shares are included under "Other Japanese corporations."

The number of treasury shares indicated in the shareholders' list is 2,785,786, whereas the actual number as of March 31, 2017 was 2,784,786.

## Percentage of Shares Held by Shareholder Category

