

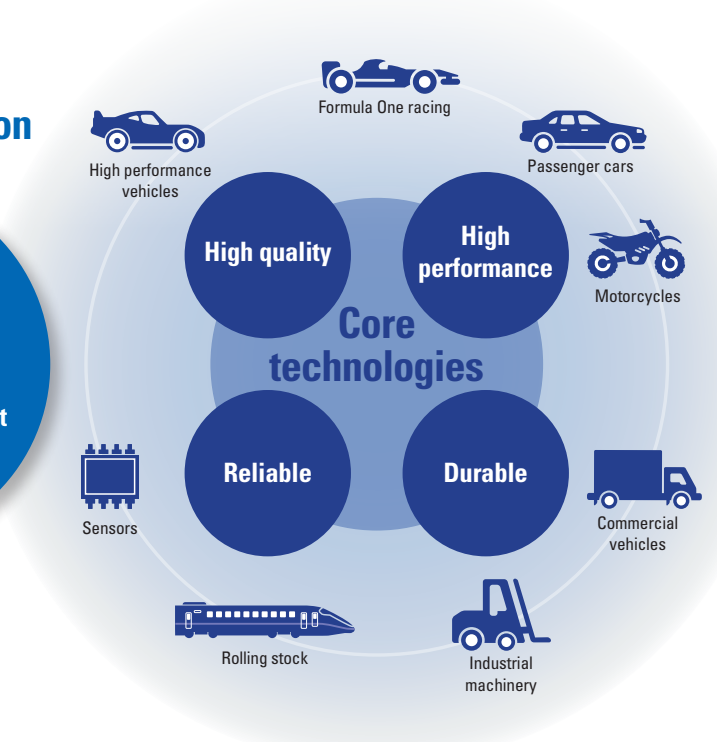
Overview of Sustainability Management

Pursue management based on “the sustainability of Akebono and society”

Leveraging its unique position as a small, specialized, independent manufacturing company in the rapidly changing automotive industry, Akebono is contributing to a sustainable society (sustainability) and working to raise corporate value.

Akebono’s Corporate Mission

Through “Friction and Vibration, their Control and Analysis,” we are determined to protect, grow and support every individual life



Major Products

Friction materials	<p>Brake pads</p> <p>Brake linings</p>
Mechanical parts	<p>Disc brakes</p> <p>Drum brakes</p>
Sensor products	<p>Sensor clusters (Accelerometers + Angular rate sensors)</p>

Global initiatives are progressing thanks to the adoption of the UN’s Sustainable Development Goals (SDGs) and international agreements including the Paris Agreement on the mitigation of climate change.

In these circumstances, not only is Akebono improving customer satisfaction through its products and services that leverage its core technologies, it is also creating economic value through its business activity processes and pursuing management based on “the sustainability of Akebono and society,” which contributes to solving this global social issue.



SDGs are 17 goals and 169 targets set to realize a sustainable world by 2030.

Expand into Next-Generation Technology
Seamless Application of Technologies

Next-Generation Friction Materials see page 17

- Resin mold friction materials
- Sintering friction materials



Next-Generation Electro-Mechanical/High Performance Brakes

Next-Generation Brakes see page 18

- Electro-Mechanical Brakes
- MR Fluid Brakes



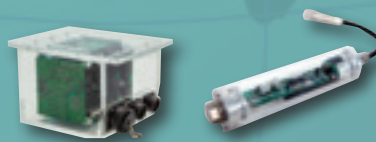
High Performance Brakes see page 19

- Brake Calipers
- Electro-Mechanical Parking Brakes



Sensor Technologies see page 20

- Vehicle behavior detection devices
- Monitoring Systems



Priority Issues

Low impact to environment

- Low environmental impact substances
- Zero emissions
- Recycling

Energy saving

- Small/Lighter weight
- Energy circulation

Risk management

- Less exhaustible resources
- Less strategic materials

Safety/comfort

- Performance/function
- IoT
- Big data/AI
- Fully autonomous drive

S Strengthen Ties with Stakeholders
Social
 ▶ see page 24-30