

News Release

September 29, 2025

Akebono Brake Personnel Changes

TOKYO – Akebono Brake Industry Co., Ltd. announced the following personnel changes to take effect on October 1, 2025.

Personnel changes at the level of General Manager are as follows:

Personnel changes at the level of General Manager effective October 1, 2025

| Name | New responsibilities | Former responsibilities | Continuing responsibilities |
|-----------------|--------------------------------------------------------|---------------------------------------------|-----------------------------|
| Masato Karasawa | President & Representative Director, Aloca Corporation | Senior Manager, Corporate Governance Office | |